

# **Report of the President 1984**

**HUSSON COLLEGE  
BANGOR, MAINE**

*. . . Commitment to the Future*

ANNUAL REPORT  
of the  
PRESIDENT



1984

# Husson College Bulletin

Bangor, Maine

Issue: *Report of the President*

This edition of the *Report of the President* is being sent to members of the Board of Trustees, the Board of Advisers, the Faculty, the Staff, and Friends of the College.

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... *Commitment to the Future*



# REPORT OF THE PRESIDENT

*To the Members of the Corporation, the Board of Trustees, the Board of Advisers, the Faculty, the Staff, and Friends of the College:*

The following is a report of events of the College as they occurred from July 1, 1983 to June 30, 1984.

## Corporate Officers

Chairman, Board of Trustees

Douglas H. Brown, 1982-

President

Delmont N. Merrill, 1978-

Vice President and Dean for Academic Affairs

Jay L. Fennell, 1978-  
January, 1984

Vice President for Financial Affairs

James F. Jaffray, 1977-

Treasurer

Roderick Hotham, 1983-

Controller

Norman M. Lydick, 1974-

Clerk of the Corporation

John E. Hess, 1967-

The College has institutional affiliations in fifty-three professional associations, each relevant to a particular segment of administrative responsibility.

**Introduction** The 1983-1984 academic year was one of continued progress throughout the institution.

Today, the colleges and universities that are moving forward in their development are those that have a distinctive institutional purpose and a clear sense of mission. They emphasize excellence in teaching, provide education having a moral and spiritual dimension, and strive to educate the whole person. They regard higher education as a prelude to life-long learning. Further, through adherence to the concept of liberal learning, they enhance the human experience.

Here at Husson College, positive steps have been taken to ensure the continuance of these principles. If, indeed, there has been a common principle in our progress this year, it has been that of widening communications and the development of participation of all of those in our community in the affairs of the College.

The President's Student Committee, made up of representatives of all student constituencies and administrators, affords the administration the opportunity for informal discussions of relevant concerns. It is an invaluable forum which has led to improvements in the quality of life which the students lead.

The membership of the Executive Committee of the College has been expanded to include representation of all divisions of the institution. This has brought about a feeling of shared governance that larger institutions rarely achieve.

The mission of Husson College today is in keeping with its original goal, that of creating opportunity and an environment where excellence in business and professional education may flourish. It is a mission endorsed by our Board of Trustees and shaped by the Committee on Husson's Future.

### **Academic Affairs**

The 1983-1984 academic year was one of major change in the academic affairs of the College. Following the recommendation of the Visiting Team on accreditation in October, 1983, the entire curriculum of the institution has been reviewed. As a result of that review, a number of programs which were largely redundant were discontinued and new programs in retailing and management have been implemented. A hotel management program has been developed for implementation in the fall of 1985.

After several years of relative inactivity, the Faculty Senate is again active and providing an invaluable advisory function to the administration. A representative of the Faculty Senate now sits on the Board of Trustees, and on the President's Executive Committee.

During the year, the Faculty Senate in cooperation with the Acting Academic Dean has developed a comprehensive

faculty development plan. The teaching load for those faculty members who participate in this development plan has been reduced from fifteen to twelve hours a semester.

Much of the emphasis of the work of the Office of Academic Affairs has been in the area of the retention of students. A plan to provide "mentoring" in addition to academic advising has been developed and is being implemented in cooperation with the Office of Student Affairs.

During the year, a feasibility study was conducted and planning was initiated relative to the establishment of a Portland Campus to be colocated with Andover College. By January of 1985, the CEED College on Saturday program, the Graduate Program, and a Day Division Junior and Senior year program will be located there.

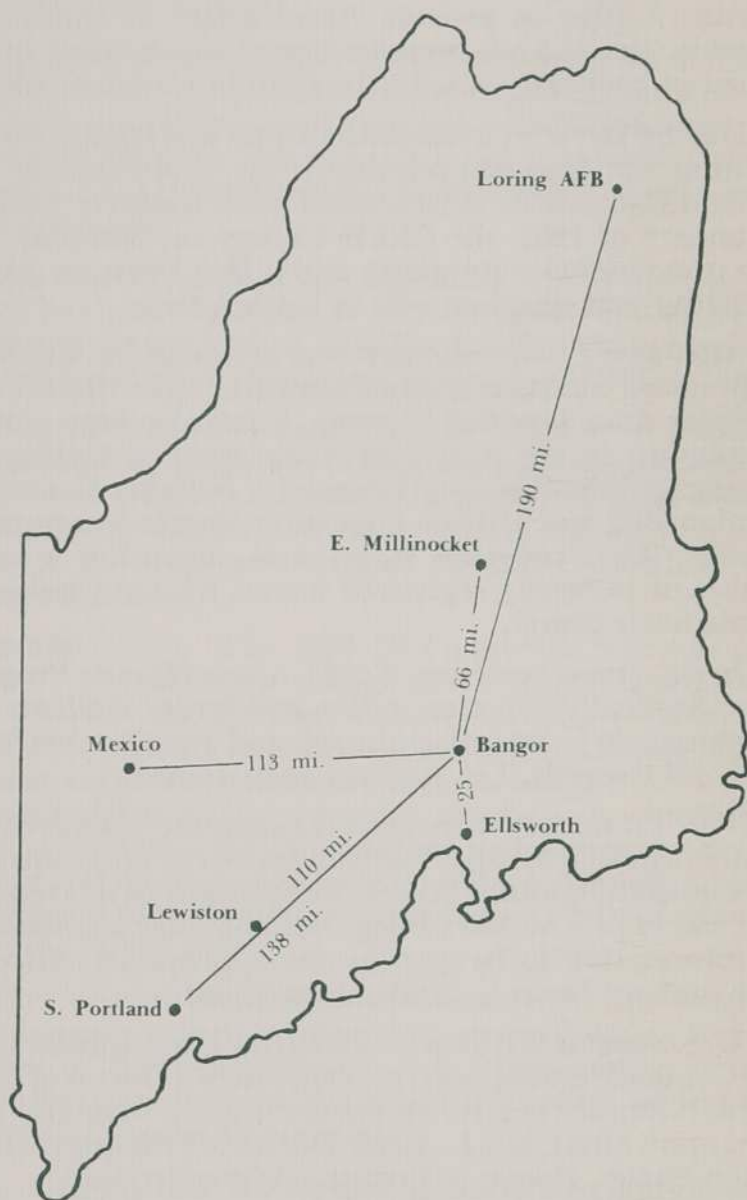
After a very successful first year of operation, the Nursing program has been granted approval (accreditation) by the Maine State Board of Nursing. It has also been granted membership in the American Association of Colleges of Nursing and the National League for Nursing Council of Baccalaureate and Higher Education Degree Programs in Nursing. That program is, as well, accepting a larger number of presently registered nurses who are seeking a baccalaureate degree.

In the spring semester of 1984, a new Honors Program for academically superior junior and senior students was introduced. It is interdisciplinary and involves extensive travel and research. Ten students participated.

The President's Executive Committee approved the requirement that all applicants to four-year programs submit Scholastic Aptitude Scores. The purpose of this requirement was to provide the College with accurate standardized test information to be used by the appropriate offices to place students better in academic programs.

U. S. Senator William S. Cohen, the guest speaker at the 1984 Commencement, was the recipient of a Doctor of Legal Letters honorary degree. Honorary degrees were also conferred upon Miss Clara L. Swan, Doctor of Pedagogy, Mr. G. Clifton Eames, Doctor of Business Administration.

State of Maine CEED Sites  
1983 - 1984



**Continuing Education and Extension Division (CEED).** CEED is served by two Co-Directors and seven site Coordinators, six of whom are part-time.

Below is an academic profile for the Division for the fall and spring semesters, 1983-1984:

TABLE I

Fall, 1983

|                  | Courses<br>Offered | Bachelor<br>Degree | Master Degree<br>or Bachelor<br>Degree +<br>CPA | Doctorate<br>Degree or<br>Master Degree<br>+ CPA |
|------------------|--------------------|--------------------|-------------------------------------------------|--------------------------------------------------|
| Bangor           | 38                 | 4                  | 26                                              | 8                                                |
| South Portland   | 13                 | 0                  | 13                                              | 0                                                |
| Lewiston         | 10                 | 3                  | 5                                               | 2                                                |
| Mexico           | 10                 | 0                  | 10                                              | 0                                                |
| Ellsworth        | 9                  | 0                  | 7                                               | 2                                                |
| East Millinocket | 8                  | 0                  | 7                                               | 1                                                |
| Loring AFB       | 27                 | 0                  | 21                                              | 6                                                |
| Totals           | 115                | 7                  | 89                                              | 19                                               |

TABLE II

Spring, 1984

| Site             | Courses | Bachelor<br>Degree | Master Degree<br>or Bachelor<br>Degree +<br>CPA | Doctorate<br>Degree or<br>Master Degree<br>+ CPA |
|------------------|---------|--------------------|-------------------------------------------------|--------------------------------------------------|
| South Portland   | 13      | 0                  | 11                                              | 2                                                |
| Lewiston         | 8       | 2                  | 4                                               | 2                                                |
| Mexico           | 10      | 0                  | 10                                              | 0                                                |
| Ellsworth        | 10      | 0                  | 8                                               | 2                                                |
| East Millinocket | 9       | 1                  | 7                                               | 1                                                |
| Loring AFB       | 27      | 0                  | 18                                              | 9                                                |
| Bangor           | 37      | 5                  | 24                                              | 8                                                |
| Totals           | 114     | 8                  | 82                                              | 24                                               |

1983 - 1984

## **ACADEMIC ADMINISTRATIVE PERSONNEL**

### **Undergraduate Division**

Philip C. Grant, BS, MBA, PhD

Acting Dean for Academic Affairs

(January, 1984- )

Thomas F. Largay, BS, MARE, CPA

Acting Head, Department of Accounting

Philip C. Grant, BS, MBA, PhD

Head, Department of Business Administration

Dolores R. C. Renaud, BS, MEd, CAS

Head, Department of Business Teacher Education

Janet L. Kinney, BS, MEd, CAS, PhD

Head, Department of Office Administration

Robert K. Diebold, BS, MA, PhD

Head, Division of Liberal Studies

Mary L. Bennett, BS, MS, PhD; R.N.

Dean, Nursing Program

Robert H. Thomas, BS, MEd, CAGS

Director, Cooperative Education

### **Continuing Education and Extension Division (CEED)**

Lindon E. Christie, Jr., AB, MEd, CAS

Co-Director

Harold L. Mailman, BS, MEd

Co-Director

### **Graduate Division**

Robert M. Smith, AB, AM, PhD

Dean

## **FACULTY**

### **Undergraduate Division**

#### **Accounting Department**

Dewey W. Martin, BS, MS, CPA, CMA

Margaret M. Zoldi, BA, MS, CPA

### **Business Administration Department**

Russell C. Eustice, BA, MBA  
Robert G. Goodwin, BS, CDE, MEd  
Pamala S. Hennessey, BS, MEd, CAS  
D. Bruce MacGregor, BS, MEd, CAS  
Curtis S. Morse, BS, MS, PhD  
William B. Read, Jr., BS, MA  
John A. Slomback, Jr., BS, MEd  
Charles M. Sullivan, BA, MA, PhD, JD

### **Office Administration Department**

Bonnie M. Bunch, BS, MEd  
Madalyn A. Jordan, BS, MEd, CAS  
Marlene Lloyd, BS, MA  
Karl B. McGaw, BS, MEd, CAS  
Ann B. Turner, BS  
Thelma S. Vining, BS, MSB

### **Liberal Studies Division**

Paul E. Curtis, BA, MS, PhD  
Kenneth M. Johnson, BA, MA, PhD  
Lambros Karris, BA, MA, EdD  
Dorothy Klimis-Tavantzis, BA, MS, PhD  
Diane E. May, BSc, MA, PhD  
Sylvia G. Noyes, BA, MA  
James H. Parker, Jr., BA, MA, PhD  
Kathleen A. Wall, BS, MS, PhD  
Sally C. Webster, BA, MA  
Wayne W. Westbrook, BA, MA, PhD  
Albert E. Weymouth, BS, MEd

### **Part-time Faculty**

Cathy Alley, BS, MSB  
Kenneth Fisher, BS, MBA, PhD  
Eileen Foley, MA  
Steven Ziegler, BS, MEd  
Donald Bohus, BSN  
William J. Curran, Jr., BS, MEd  
Darrell Hilliker, BS, PhD  
John Visvader, BA, PhD

## **Graduate Division**

### **Fall Semester**

Leland Bennett, BS, MS, PhD  
Mary Bennett, BS, MSN, PhD; RN  
William Eisenhardt, BS, MEd, PhD  
Kenneth Hallgren, BA, MS, EdD  
Ruth Hopkins, BS, MBA, CPA  
Lambros Karris, BA, MA, EdD  
Curtis Morse, BS, MS, PhD

Robert Smith, AB, AM, PhD  
Charles Sullivan, BA, MA, PhD, JD

### Spring Semester

William Eisenhardt, BS, MEd, PhD  
Kenneth Fisher, BA, MBA  
Richard Harshman, BS, MBA, PhD  
Diane May, BSc, MA, PhD  
Michael Pagnozzi, BA, JD  
Robert Smith, AB, AM, PhD  
Charles Sullivan, BA, MA, PhD, JD  
Wayne Westbrook, BA, MA, PhD

### Librarians

Amy Averre, BS, MS  
Vicky Erker, BA  
Berniece Thompson, BS, MEd, MLS, Head Librarian

### Resignations

Cynthia W. Hermida, AAS

### Appointments

Paul E. Curtis, BA, MS, PhD  
Dorothy Kilimis-Tavantzis, BA, MS, PhD  
Ann B. Turner, BS

Below is an academic profile of the full-time faculty,  
Undergraduate Division, 1983-1984:

|                  |     |
|------------------|-----|
| Doctoral degrees | 41% |
| Master degrees   | 56% |
| Bachelor degrees | 3%  |

Distribution in rank:

|                      |    |
|----------------------|----|
| Professors           | 11 |
| Associate professors | 12 |
| Assistant professors | 8  |
| Instructors          | 1  |

There are five members holding Certificates of Advanced Study (CAS) and three, Certified Public Accountants (CPA).

Except for members of the Graduate Division who are also identified with the undergraduate Division faculty, all other members of the Graduate Division faculty are part-time faculty.

**Admissions** During the year the efforts of the Admissions Office were substantially realigned in order to meet the challenge of changing demographics and a declining applicant pool. In the spring of 1983, Mr. Theodore D. Kelly, President of Educational Resources and Research, Inc., was retained by the College to conduct a marketing study and to devise a marketing strategy. To this end, he worked closely with the admissions staff and filed a marketing plan in the spring of 1984.

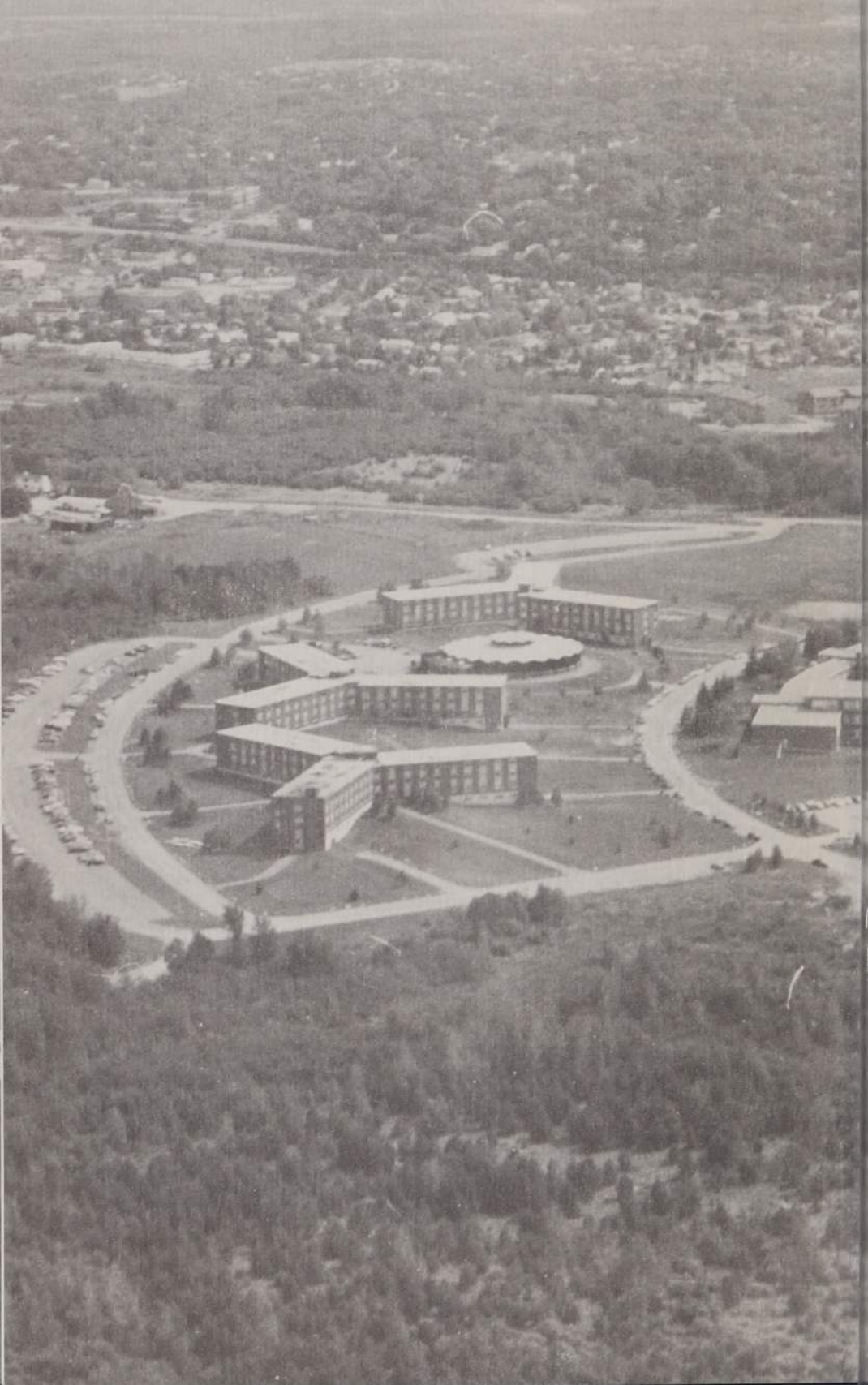
During the year the admissions staff participated in three national and fifteen New England college fairs. They as well participated in thirty-three college night and day programs throughout the New England states and visited some 280 high schools, primarily in Maine.

The admissions staff conducted student/parent receptions in Augusta, Bangor, Portland, and Presque Isle. They were highly successful with some 480 parents and students attending.

In support of the admissions effort, the emphasis of the Financial Aid Office was broadened to include the concept of financial counseling of both students and parents. A publication stressing the importance of financial planning was prepared by the Development Office for the use of the admissions staff. Also during the year, a comprehensive set of publications on each of the academic programs was completed.

It is notable that during the year admissions was a College-wide effort. Faculty members, academic department heads, and administrative department heads all participated in events sponsored by the Office of Admissions as well as making high school visits and counseling prospective students on campus.

There is some evidence that the availability of more academic scholarships and the requirement of Scholastic Aptitude Test scores for applicants to four-year programs is having a salutary effect on the quality of students coming to Husson. The Admissions Office, and indeed the entire administration of the College, is well aware of the need for a strategic approach to the recruitment of qualified students.





It is, therefore, prepared to take whatever steps are indicated by demographic trends and a changing market.

**TABLE III**  
**STUDENT ENROLLMENT AND GRADUATES**  
**1973 - 1984**

| Year      | Enrollment                   |                               |                                   | Graduates <sup>a</sup> |              |               |
|-----------|------------------------------|-------------------------------|-----------------------------------|------------------------|--------------|---------------|
|           | Day<br>Division <sup>b</sup> | CEED<br>Division <sup>b</sup> | Graduate<br>Division <sup>b</sup> | ABS<br>Degree          | BS<br>Degree | MSB<br>Degree |
| 1973-1974 | 741                          | 141                           | —                                 | 51                     | 141          | —             |
| 1974-1975 | 708                          | 203                           | —                                 | 66                     | 160          | —             |
| 1975-1976 | 665                          | 357                           | —                                 | 66                     | 139          | —             |
| 1976-1977 | 719                          | 269                           | —                                 | 92                     | 61           | —             |
| 1977-1978 | 756                          | 269                           | —                                 | 136                    | 90           | —             |
| 1978-1979 | 738                          | 262                           | 18                                | 103                    | 123          | —             |
| 1979-1980 | 811                          | 427                           | 54                                | 111                    | 105          | 9             |
| 1980-1981 | 743                          | 570                           | 88                                | 145                    | 81           | 20            |
| 1981-1982 | 730                          | 750                           | 90                                | 76                     | 102          | 20            |
| 1982-1983 | 688                          | 688                           | 113                               | 125                    | 79           | 17            |
| 1983-1984 | 686                          | 659                           | 99                                | 76                     | 110          | 28            |

- a. Twenty, one-year diplomas were awarded during 1974-1980.  
 Seventeen, one-year diplomas were awarded during 1980-1981.  
 Twenty-six, one-year diplomas were awarded during 1981-1982.  
 Ten, one-year diplomas were awarded, 1982-1983.  
 Two, one-year diplomas were awarded, 1983-1984.

- b. Total student enrollment.

## Student Affairs

The Student Affairs Office continued its major thrust of recent years in terms of the ongoing process of identifying the needs of the Husson student population and of the College itself and then designing programs and services to meet those needs. A major research project was completed and for the first time, provided a comprehensive picture of the nature of the student body in terms of demographics and attitudes. A new, cooperative job recruiting system is in place which should give the graduates greater exposure to out-of-state employers. While the ACHIEVE Program did not develop as expected, it has been incorporated into a newly, redefined and integrated ACHIEVE/Special Services

Program. The U. S. Department of Education was successfully petitioned for continued financial support for the Special Service Project. Significant strides were made within the Office for Student Life toward cultivating student responsibility, improved residential life, and a new emphasis on special programs.

**Career Counseling.** Every level of activity within the Office for Career Counseling increased during 1983-84. This trend was most pronounced in the number of full-time job referrals made through the Office. The graduates continue to enjoy a high rate of employment; the improved job market overall has enhanced the already high placement rate of the College. Part-time job referrals for currently enrolled students, both on and off campus, increased significantly. The Job Bank program has continued to develop and appears to be serving a genuine need for students, for the College, and for other employers. The development of the Maine Recruiting Consortium, a cooperative venture with nine other Maine colleges and universities, is an effort to lure out-of-state employers to a central location in the State to interview selected students. The initial participation of the College was most gratifying and represents a new service which was not previously within the resources of the College to Husson students.

**ACHIEVE.** The ACHIEVE Program developed slowly over the year and eventually enrolled eight students, most on a part-time basis. Perhaps more important, some significant field work was done which has resulted in an extensive referral network and a better understanding on the part of the College on just what types of services it can provide for special students. It is fortunate that the College has this program on line just as national attention on learning problems pressure other colleges and universities to think in those terms.

**Special Services.** The academic year, 1983-84, marked the last year of the Special Services Project under a three-year grant from the U. S. Department of Education (DOE). The project will continue in a modified form under a new DOE grant and as an integrated ACHIEVE/Special Services Program. The range of services provided for the year included reading laboratories, vocabulary laboratories, research

workshops, subject matter specialists, peer tutors in selected subject-matter areas, testing for learning disabilities, special services for learning disabled students, coordinating services for high risk students, personal and social counseling, and consultative services to other faculty and staff in dealing with particular students and/or problem situations.

**Student Health Services.** The advent of the Husson/Eastern Maine Medical Center (EMMC) Nursing Program altered the routine of the College Nurse. In addition to her regular services of attending to the basic health care needs of the resident students, she collected health background data on all incoming student nurses and followed up on those who were deficient in terms of immunizations, etc. The switch of the student health insurance to the Peerless Company through the Bill Johnson Agency worked smoothly and continued to provide basic insurance protection at a very modest cost. The College's consulting physician returned from her year-long leave and was once again, available to students.

**Student Life.** The Office for Student Life was re-established in 1983 with primary responsibility for residential life, special programs, student activities, and security. Significant strides were made toward cultivating student responsibility, improving custodial and maintenance services, addressing student needs and concerns, and assessing the needs of our future students. A new student orientation program was developed and implemented. A freshman program is under development for implementation in 1984.

**Intramural, Recreation & Sports.** During the 1983-84 school year, Husson College offered three varsity sports for women and four for men. The following is the sport, coach and record: Men's basketball coached by D. Bruce MacGregor (12-14) was runner-up in both the Husson and Paul Bunyan Tournaments. The women's basketball team coached by William Booth (19-7) won both the Husson and Paul Bunyan Tournaments. The women's team was also invited to participate in the NAIA Regional Tournament and the MAIAW State Tournament. They were eliminated in the first round of the NAIA regionals and reached the final in the MAIAW playoffs. Men's baseball team coached by Merrill D. Wilson (13-7) participated in the NAIA

Regional playoffs reaching the finals before being eliminated. The team also spent 10 days in Florida during the spring break where they were involved in practices and games with local and other northern college teams. Despite their inexperience, men's soccer coached by Mark Franchi (7-7-1) and golf coached by Austin Kelley compiled respectable records. The women's softball coached by Pam Hennessey had an excellent season with a 9-3 record. The volleyball team coached by Tess Franchi (13-11) participated in the MAIAW State Championship games ending up as number 7 in the standings.

A total of 433 students participated in intramural activities - 225 women and 208 men. The following activities were offered: flag football, softball, soccer, volleyball, basketball, indoor soccer and badminton for both the women and men. Other recreational activities were running, racquetball competition and floor hockey and the use of the gymnasium and pool facilities on an informal basis. The Holiday Health and Racquet Club was made available to all Husson students at no cost to the student.

## **Development**

The functions of the Director for Development include development fund-raising, public relations, institutional research, alumni affairs, advertising, and publications.

**Developmental Fund-raising.** A report on developmental fund-raising reflects a most successful year with the Annual Fund. Much of it was due to the efforts of President Merrill and Vice President Jaffray calling on prospective donors. During the year a great deal of planning for the up-coming capital/endowment campaign has been developed. During the past year, the fund-accounting operation has been completely computerized.

**Public Relations.** During the year, seven events in the Business Breakfast series were held. There would have been eight, but for the death of Governor Brennan's mother the evening before he was scheduled to speak. The speakers for the 1983-84 Business Breakfast series included:

Mr. John Kerry, Director, Office for Energy Resources  
(September)

Mr. John Blake, Greater Bangor Chamber of Commerce (October)  
Senator William S. Cohen (November)  
Mr. Jay Sommer, Nation at Risk (December)  
Premier John M. Buchanan, Nova Scotia (January)  
Mr. John Menario, MICA Report (February)  
U. S. Attorney Richard Cohen, Drug Smuggling (March)

Over 300 press releases were sent out during the year of which nearly 200 were "hometown" releases.

**Institutional Research.** For the first half of the year, there was a full-time staff to do institutional research. It has continued although it is less structured and is done on an as-needed basis.

**Alumni Affairs.** Alumni Affairs have truly advanced. Mrs. O'Farrell has worked tirelessly on reestablishing a reliable listing of alumni. She has, as well, worked closely with the Alumni Association and has completed what is really an organizational phase. *The Ledger* was published four times on schedule. She conducted ten phonathons. Two special events, the Presidential Alumni Reception in Portland and the Alumni-Senior reception, went very well.

**Advertising.** The advertising has been limited in scope and largely through newspapers and radio media. The "search piece" fell short of the anticipatory results.

**Publications.** An integrated set of publications, which started with publication of the catalog last July, has been maintained. Other publications included those for the nursing program, accounting, business administration, business teacher education, office administration, financial aid, and several inexpensive publications for special programs sponsored by CEED. The Graduate Program and CEED now have their own catalogs which are "pull-outs" from the general catalog. This is a highly cost-effective method. On two occasions services of the Bronson Agency were used in developing the search piece and the case statement.

## **Financial Affairs**

Significant developments evolved in the financial area of the college during the 1983-1984 fiscal year.

Mr. Roderick Hotham was appointed Treasurer on October 17, 1983. His arrival greatly strengthened the management team of the College.

Two new Federal laws of major significance for the College were passed.

One would permit prepayment of HUD College Housing Loans prior to October 1, 1984, at discounted present value. If the College succeeds in taking advantage of this, it will represent a breathtaking improvement in the financial condition of the college. In broad terms, if it assumes settlement in the range of 30¢ on the dollar it would:

- Triple the book new worth of the college from roughly \$3,500,000 to approximately \$11,500,000
- Reduce the working capital deficit by close to \$100,000 (HUD principal and delinquent interest payments due within 12 months)
- Add about \$203,000 to the annual cash flow of the College (HUD total annual debt service)
- Hopefully eliminate the "default" paragraph from the auditors' certificate, giving the College a completely clean certificate. This would be of tremendous help to the College in its endowment drive and would enhance the stature with the U. S. Department of Education, the New England Association of Schools and Colleges, the banks, the FmHA, and the public.

The other law provides for matching Federal grants for private endowment gifts up to \$1,250,000 over a three-year period. The College has written confirmation that it qualifies for this program.

The fiscal year, 1983-1984, was one of the best in the history of the College from a financial standpoint. The bottom line, excluding endowment gifts, should be considerably above the \$400,000 level. This would bring the cumulative net contribution during the past six years (1978-

1984) to well over the \$2,000,000 mark. In the preceding eight years (1970-1978) the College had consistent cumulative losses aggregating \$1,548,000.

A contract was signed to lease Lot 9C to a developer for the erection of multi-family housing units. The developer donated over \$30,000 to complete the tennis courts. The lease will bring the College \$300,000 of income over an eight-year period, with the opportunity for an equity interest in the project.

The College now has in hand, proposals from four of the five largest Maine banking organizations to serve as Trustees of the Endowment Fund. This includes their investment performance, policies, and fees.

The College implemented two contracts with Honeywell, one for \$119,361 for energy management systems and one for \$45,228 for boiler maintenance. Savings from both should more than cover the costs, which company indemnifies.

The new \$38,000 (\$30,000 Federal Government, \$8,000 Husson) heat recovery unit for the dining commons went in to operation. Its effect will be monitored carefully to measure actual savings oil consumption. Presently, the College has five energy grant applications in to the Federal Government covering the gymnasium, dining commons, and resident halls.

The College is also involved in a project which could produce an indoor skating rink at the College. It would be a regional community rink located to the west of the gymnasium. It would involve no investment on the part of the College--only the designation of some land for the project.

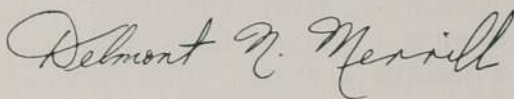
### **Husson Today**

We at Husson have met the extraordinary challenges that have faced us during the past years by working together, thus ensuring educational excellence, financial accountability, and a spirit of unity.

Our mission is clear; our goals, well defined; our place in higher education, secure as long as we do not lose sight of the fact that we must be flexible enough to adjust to a changing academic marketplace.

We have continued to create an atmosphere of unity, a collegiate community, a Husson family, and have developed the strength to face the many challenges that have presented themselves.

Respectfully submitted,

A handwritten signature in cursive script, reading "Belmont N. Merrill". The signature is written in dark ink and is positioned above the printed name and title.

Husson College  
President

September, 1984

## CHAIRMEN OF THE BOARD OF TRUSTEES 1962-

Chesley H. Husson, 1962-1972<sup>a</sup>  
 George F. Peabody, 1969-1973<sup>b</sup>  
 Richard E. Dyke, 1973-1976  
 George F. James, 1976-1978  
 Franklin A. Peters, 1978-1979  
 Malcolm S. Stevenson, 1979-1982  
 Douglas H. Brown, 1982-

## MEMBERSHIP ON THE BOARD OF TRUSTEES 1962-

Chesley H. Husson, 1962-1972 (Deceased, 1972)  
 Clara L. Swan, 1962-1968<sup>c</sup>  
 William P. Newman, 1962-1971 (Deceased, 1971)  
 Chesley H. Husson, Jr., 1962-1968 (Deceased, 1972)<sup>c</sup>  
 Priscilla A. Clark, 1962-1968<sup>c</sup>  
 Dana H. Hopkins, 1962-1963  
 William J. Hamilton, 1962-1963  
 Dorothy B. Husson, 1962-1965 (Deceased, 1972)  
 George F. Peabody, 1962-1973  
 Charles F. Carlisle, 1965-1975  
 Fred R. Dingley, 1965-1981 (Emeritus, 1981-)  
 Richard E. Dyke, 1965-1979  
 Christopher Hutchins, 1965-1974  
 Dana F. Kennedy, 1965-1972  
 William M. Polishook, 1965-1971  
 William C. Viner, 1965-1975  
 John E. Hess, 1965-  
 Barbara Cassidy, 1968-1977  
 Charles L. Hildreth, Jr. 1968-1977  
 Louis O. Hilton, III, 1969-1977

- 
- a. Honorary, 1971-1972
  - b. Acting Chairman, 1969-1971
  - c. Resigned from the Board of Trustees in compliance with the recommendation of the New England Association of Schools and Colleges, Inc., to enable the College to qualify for Recognition of Candidacy, the first step in receiving full accreditation by the Association.

Cecil D. Wilson, 1970-1981  
 Barkev Kibarian, 1971-1973  
 George F. James, 1971-1978  
 Milton Brown, 1972-1973  
 Frank M. Carter, 1973-  
 Paul E. Husson, 1974-1978  
 J. Warren Olmsted, 1974-1977  
 Donald W. Perkins, 1974-1982  
 Franklin A. Peters, 1974-1979  
 Wayne Ingalls, 1975-1978  
 Wilma A. Bradford, 1976-  
 Walter A. Brower, 1976-1977  
 John W. Bragg, 1977-  
 Nancy Randall Clark, 1978  
 Thomas A. Greenquist, 1978-1979  
 Arthur M. Johnson, 1977-  
 Norman S. Kominsky, 1977-  
 A. Dean Neal, 1977-1981  
 Henry M. Powers, 1977-1982  
 Daniel Robitaille, 1977-1978 (Student Representative)  
 Malcolm S. Stevenson, 1977-  
 Walter E. Travis, 1977-  
 Delmont N. Merrill, 1978-  
 George J. Lambert, 1978-1982  
 James F. Martin, 1978-1979 (Student Representative)  
 Charles M. Morgan, 1978-1979  
 Louise O'Donnell, 1979-1980 (Student Representative)  
 Douglas H. Brown, 1979-  
 Constance H. Carlson, 1979-  
 Philip P. Parent, 1979-  
 Frederick H. Sontag, 1979-  
 Lloyd E. Willey, 1979-  
 Michael E. Williamson, 1980-1981 (Student Representative)  
 James B. Coffey, 1980-  
 Francis B. Sprague, 1980-  
 Roger J. Castonguay, 1981-  
 Adele M. Conklin, 1981-1982 (Student Representative)  
 Robert M. Leavitt, 1981-1984 (Deceased, 1984)  
 Spencer L. Murfey, Jr., 1982  
 Margaret Smith, 1982-1984  
 Robert Winskowicz, 1982-1983 (Student Representative)  
 Kevin Paul Pelletier, 1983-1984 (Student Representative)  
 Richard E. Dyke, 1965-1979; 1983-

## PRESIDENT'S BOARD OF ADVISERS

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| MRS. ANGELA Z. ALOUPIS  | Representative for Olympia Snowe<br>Bangor, Maine                          |
| MR. FLOYD F. BARNETT    | Chartered Life Underwriter<br>Insurance Consultant<br>Bangor, Maine        |
| MR. PATRICK CARNEY      | President, Carney's, Inc.<br>Lincoln, Maine                                |
| DR. BERNHOFF DAHL       | President, Dahl-Chase Pathology<br>Associates, P.A.<br>Hampden, Maine      |
| MR. ROY C. DAIGLE       | General Manager<br>Bangor Mall<br>Bangor, Maine                            |
| MR. BARRY DARLING       | Salesman<br>WABI-TV<br>Bangor, Maine                                       |
| MR. MILTON GOLDSMITH    | President<br>Goldsmith's Sporting Goods<br>Old Town, Maine                 |
| MR. KENNETH A. HEWS     | Treasurer<br>Eastern Maine Healthcare<br>489 State Street<br>Bangor, Maine |
| MR. H. DARBY HOUSTON    | President<br>M. A. Clark, Inc., Florists<br>Ellsworth, Maine               |
| MR. CURTIS M. HUTCHINS  | Chairman of the Board<br>Dead River Company<br>Bangor, Maine               |
| MR. SCOTT JOHNSON       | Vice President<br>Merrill Trust Company<br>P. O. Box 923<br>Bangor, Maine  |
| MR. MALCOLM E. JONES    | President<br>Bangor Savings Bank<br>Bangor, Maine                          |
| MR. KENNETH L. KIRKLAND | Branch Manager<br>Maine Savings Bank<br>Brewer, Maine                      |

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| MRS. NICHOLA KOBRITZ        | Pediatric Nurse Practitioner<br>Eastern Maine Medical Center<br>Bangor, Maine                   |
| MR. GEORGE E. LAMBERT       | Certified Public Accountant & Partner<br>Peat, Marwick, Mitchell & Company<br>Portland, Maine   |
| MRS. GEORGIA LEAKOS         | Brewer IGA Foodliner<br>Hampden, Maine                                                          |
| MR. ARTHUR E. MCKENZIE      | General Manager<br>Bangor Daily News<br>Bangor, Maine                                           |
| MRS. BARBARA G. MCKERNAN    | Civic Leader<br>Bangor Savings Bank<br>Bangor, Maine                                            |
| DR. PRESTON A. MCLEAN       | Physician<br>Bangor, Maine                                                                      |
| MR. MALCOLM E. MORRELL, JR. | Attorney<br>Eaton, Peabody, Bradford & Veague<br>Bangor, Maine                                  |
| MR. FREDERIC S. NEWMAN      | Retired President<br>Northeast Bank & Trust Company<br>Bangor, Maine                            |
| MR. GEORGE F. PEABODY       | Attorney<br>Eaton, Peabody, Bradford & Veague<br>Bangor, Maine                                  |
| MR. ANDREW J. PEASE, JR.    | Manager, Corporate Finance<br>Webber Oil Company<br>Hampden, Maine                              |
| MR. DONALD W. PERKINS       | Attorney and Partner<br>Pierce, Atwood, Scribner, Allen, Smith and Lancaster<br>Portland, Maine |
| MR. HENRY M. POWERS         | President<br>C. H. Sprague & Son Company<br>Portsmouth, New Hampshire                           |
| MR. DANIEL B. PRIESTLEY     | President<br>United Bank<br>Two Hammond Street<br>Bangor, Maine                                 |
| MRS. SHIRLEY K. RICHARD     | Member, Maine State Board of<br>Education<br>Madison, Maine                                     |

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| MR. CHARLES E. ROBERTS  | President<br>Furbush-Roberts Printing Company, Inc.<br>Bangor, Maine    |
| MR. JAMES S. SEGAL      | President<br>James S. Segal Services<br>Bangor, Maine                   |
| MR. RICHARD M. STOLKNER | Account Executive<br>Tucker, Anthony & R. L. Day, Inc.<br>Bangor, Maine |
| MR. GERALD M. TABENKEN  | President<br>H. Tabenken & Company, Inc.<br>Bangor, Maine               |
| MR. R. LEON WILLIAMS    | President<br>Williams Lumber Company<br>East Eddington, Maine           |
| MRS. ELLEN G. YOUNG     | Treasurer<br>Grant's Dairy, Inc.<br>Holden, Maine                       |

